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**CS/BBA(H) (SUPPLE)/SEM-5/BBA-503/09**  
**HUMAN RESOURCE MANAGEMENT - II**  
**SEMESTER - 5**



Time : 3 Hours ]

[ Full Marks : 70

**GROUP - A****( Multiple Choice Type Questions )**

1. Choose the correct alternatives for the following : 10 × 1 = 10
- i) The first stage in career is
- a) exploratory stage                      b) decline stage
- c) establishment stage                      d) none of these.
- ii) The 9, 9 Leadership style in Managerial Grid is called
- a) impoverished management              b) middle of the road management
- c) team management                      d) country club manager.
- iii) The training method to change individual behaviour is called
- a) job instruction training                      b) grid training
- c) role play                                      d) sensitivity training.
- iv) A meeting of people to discuss a topic of common interest is called
- a) conflict resolution skills                      b) conference
- c) empathetic behaviour                      d) classroom lectures.
- v) A training budget includes cost of facility/facilities like
- a) remuneration of trainer                      b) cost of hiring computers
- c) rent of the training room                      d) all of these.



- vi) MDP is
- Management Development Programme
  - Management Decision Programme
  - Management Design Programme
  - none of these.
- vii) Case study is the method of
- training
  - development
  - neither (a) nor (b)
  - both (a) & (b).
- viii) Exploration is a stage of
- development
  - organisational analysis
  - career
  - none of these.
- ix) Development is a
- short term programme
  - long term programme
  - continuous programme
  - all of these.
- x) Knowledge refers to
- ideas which an individual possesses
  - fact or condition of knowing something
  - all of these
  - none of these.








### GROUP – B

#### ( Short Answer Type Questions )

Answer any *three* of the following.

3 × 5 = 15

- Write a note on knowledge management.
- Differentiate between training & development.
- Explain the concept of mentoring.
- Outline the steps involved in career stages.
- What is the utility of HRM audit in industry ?

**GROUP – C****( Long Answer Type Questions )**Answer any *three* of the following.

3 × 15 = 45

7. What is the scope of HR audit ? Write the process of HR audit. Elucidate the different methods of HR audit. 4 + 6 + 5
8. What is competency building ? What is the relation between HRM and competency building ? What is competency mapping ? Define competitive advantage. 3 + 5 + 4 + 3
9. State the difference between mentoring and coaching. Who are the good mentors ? What is understudy ? What is the difference between case study and role playing ? 6 + 2 + 2 + 5
10. What are the different methods of evaluation of a training programme ? Explain the steps involved in it. 5 + 10
11. Write short notes on any *two* of the following :  $2 \times 7 \frac{1}{2}$
- a) Human capital
- b) Sensitivity training
- c) ISO training.

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